

Columbia County Board of Commissioners  
230 Strand Street  
Columbia County Courthouse Annex  
St. Helens, OR 97051

**My name is Linda Horst. I live in Kelso, WA part of the lower Columbia River communities located downwind from emissions from present and proposed industries at the Port Westward Industrial Park.**

**I find it very disconcerting that this Board of Commissioners has wrapped themselves up so tightly concentrating solely on NXT's grandiose assurances of the financial bonanza of jobs and tax revenues, while ignoring the glaring truths of this flawed company.**

**A review of the October 17, 2023 SEC filing, highlights alarming realities concerning this NXT project:**

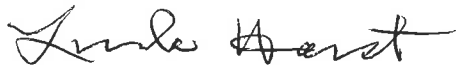
- 1) Developers lack feedstock agreements.**
- 2) Developers lack committed contracts to sell the fuel.**
- 3) The company "cannot assure you that it will be able to negotiate one or more feedstock supply agreements or offtake agreements."**
- 4) Management "does not have experience in the development, construction or operation of facilities that manufacture and sell RD, SAF, RNG or hydrogen."**
- 5) The company "has no experience in either the construction of a renewal fuel refinery or facility or in the operation of a renewal fuel business, which may impair its ability to construct (projects) or produce and sell renewable fuel and to negotiate contracts for the purchase of feedstock and the sale of fuel."**

6) Backers of the refinery do not have funding in place "to fund even a modest portion of its anticipated capital requirements," estimated at \$3-3.5 billion.

These SEC filing statements reveal a company with major problems. Knowing this, I trust this Board will honor the closing words of your Mission Statement which read:

"We innovative with resourcefulness to promote a healthy and prosperous Columbia County."

I urge you to deny NXT's Conditional Use Permit and Modification of Prior Approval because everything NXT represents is antithetical to a 'PROSPEROUS' Columbia County!



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